SUMMARY OF SKILLS

- > 35 years of experience in corporate and municipal investment banking, and business finance and management consulting.
- > Served as senior investment banker on over 250 municipal, corporate, and real estate transactions, for over \$3 billion in total amount.
- Provided expert witness testimony in 43 civil cases to date, in areas of financial matters.
- Adjunct teaching in MBA programs for 17 years.
- ➤ High level of computer literacy and competence, including development of analytical models, financial and credit analyses, use of data base and graphics programs, and internet-based research.
- Published author of two research papers, and one book in process; speaker at conferences and seminars.

PROFESSIONAL EXPERIENCE

Hannover Ltd., Minneapolis, MN; Managing Principal; January 2001 – present.

- ➤ Providing corporate finance and management consulting services (including Financial Management Systems, capital budgeting, financial analysis, international business expansion, and interim CFO).
- Providing corporate and project investment banking services; responsible for structuring and placing corporate finance security offerings (debt and equity); M&A consulting and transaction funding; responsible for business development and internal credit review.
- ➤ Providing expert witness services in litigation involving financial matters, including duediligence and disclosure, defaulted financings, investor disputes, and damages calculations; served in forty-three cases to date.
- > Project team leader, managing group of consultants organized as 'virtual consultancy'.

Miller & Schroeder Financial, Inc., Minneapolis, MN; Senior Vice President and Principal, Capital Markets Group; February 1998 – December 2000.

- Senior banker responsible for fixed-income investment banking, specializing in project, municipal and corporate financing, real estate development, loan syndications to commercial banks, and in analyzing, structuring and placing rated and unrated debt; consultant on business development, M&A, valuations, and lending.
- ➤ Responsible for own marketing, team management, financial analyses, and deal management; managed satellite office; trained analysts; developed credit review procedures; responsible for integration of banking, sales and trading.

Dain Rauscher Incorporated, Minneapolis, MN; Managing Director; June 1985 – February 1998.

- ➤ Senior managing investment banker for fixed-income financings, for municipal and corporate projects; responsible for analyzing, structuring and placing unrated and rated debt and loans; consultant on project financing, business development, lending, investment management, and M&A.
- ➤ Did own market development, including creating market presence in two states new to Dain; interim manager of two regional offices; developed and implemented new financing products and ideas.
- Conducted financial analyses, including developing analytical software and techniques; lead responsibility for software development and maintenance; developed credit review procedures; managed and trained Project Teams; responsible for integration of banking, sales and trading.

Evensen-Dodge Consultants, Inc., Minneapolis, MN; Senior Analyst/Vice President; 1982-1985.

Independent financial advisor to state and local governments on analysis and development of project financings; developed and implemented conversion from timesharing system to inhouse desktop computer system for financial analysis, including development of software and analytical procedures.

City of Saint Paul, MN, Department of Planning and Economic Development; City Planner and Senior Economic Development Project Manager; 1978-1982.

Project Manager for downtown and neighborhood economic development projects; Grants Manager.

ACADEMIC EXPERIENCE

Professor: Saint Mary's University, Minneapolis (adjunct); 2015 - present

- ➤ Teaching MBA and MAPA level courses in Corporate Finance, International Finance, Investment Banking, Financial Institutions, Government Finance; on-line and on-campus.
- Developed new curriculum for course in Government Finance for MA in Public Administration program and course in Corporate Finance for MBA program; converted oncampus course in International Finance into on-line course; revised curriculum of Corporate Finance course to include section on relationship between corporate finance and sustainability; developing new curriculum in Investment Banking/M&A.
- > Served on two doctoral dissertation committees.
- Member, Faculty Advisory Council; participated in Teaching Fellowship Program, 2018.

Senior Lecturer: Carlson School of Management, University of Minnesota (adjunct); 2016 - present

➤ teaching MBA level courses in Corporate Finance, International Finance and Financial Modeling; developing new curriculum on climate change and corporate finance.

Adjunct Professor: Thomas More University, Crestview Hills, KY (adjunct); 2020 – present.

➤ Teaching MBA courses in Strategy, Organizational Management, and Project Management (Capstone Course).

Adjunct Faculty: Augsburg University, Minneapolis, 2014-2016; Argosy University, 2012-2014; Metro State University, 2010-2015

➤ Taught MBA level courses in Corporate Finance, Managerial Accounting, and Entrepreneurial Finance.

Publications:

- > Study of the Export Behavior of Small and Medium-Sized Manufacturers in Minnesota Using Quantitative Correlational Analysis; Sage Research Monographs; Fall 2019. (based on my doctoral dissertation): download at: https://methods.sagepub.com/case/export-behavior-small-medium-sized-manufacturers-minnesota-quant-corr
- Financial and Statistical Analysis: Analyzing Project Feasibility Through Financial Mathematics Using a BioPharma Company as a Case Study; Sage Research Monograph; published March 2022.
- ➤ Closing the Deal: Case Studies in Applying the Principles of Lean Six Sigma to Successful Investment Banking Transactions; draft book; accepted for publication by Business Expert Press in 2022; due for release early 2023.
- ➤ Perspectives on Critical Issues: An Anthology of Research Papers; Saint Mary's University; Volumes 1 6.

EDUCATION

- ➤ **DBA** (Doctor of Business Administration; International Business/Finance); Argosy University
- > MBA (Finance); Carlson School of Management, University of Minnesota.
- ➤ MAPA (Urban Economic Development); Humphrey Institute of Public Affairs, University of Minnesota.
- **BA** (Political Science); Ohio State University.
- ➤ Certified Merger & Acquisition Advisor (CM&AA); Real Estate Broker license.

MEMBERSHIPS AND ACTIVITIES

- Member of: Alliance of Merger & Acquisition Advisors; Project Management Institute; Board Director of German-American Chamber of Commerce, Enova Illumination (medtech), and Moto-I (the only sake brew pub in North America); Board of Advisors, Isthmus Foundation (stem cell research); former Chairman, Planning Commission of City of Golden Valley; Co-founder of Golden Valley Community Events Fund.
- ➤ U.S. citizen; veteran (Navy, intelligence analyst)